Lakeshore Advantage and partnering organizations interview over 120 local executives each year to understand growth opportunities and obstacles to growth in Allegan and Ottawa counties. This report includes the analysis of interview responses from June 2018 through May 2019 and other data to show key points about the economic health of area employers and the region as a place to do business.

**OF THOSE INTERVIEWED:**

- **22%** have facilities outside the country.
- **28%** have facilities in other states.
- **73%** report plans to expand in the next three years.

<table>
<thead>
<tr>
<th>Of those planning to expand, respondents report a possible average of:</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>25</strong> new jobs per potential expansion.</td>
</tr>
<tr>
<td><strong>$7M</strong> average potential investment.</td>
</tr>
</tbody>
</table>

2017: 73%  2018: 69%

**AREAS OF GROWTH**

Local companies report growth in these areas:

- **69%** reported that market share of key product was increasing.
- **89%** reported increasing or stable sales.
- **48%** international sales account for 1-20% of total sales.
- **52%** international sales account for 20-100% of total sales.

Respondents reporting international sales has grown **12%** over the past three years. 1-in-3 companies anticipate negative impacts from tariffs.
**BARRIERS TO GROWTH**

The top reported barriers to growth in Allegan and Ottawa counties were **Labor** (first) and **Land and Building Availability and Cost** (second).

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**COMMUNITY SERVICES**

Executives were asked to rate the quality of services provided by the community on a **scale of 1 to 7**.

- **6.5** Fire/police/ambulance
- **6.3** Chamber of Commerce
- **6.1** Community amenities
- **6.0** Health care
- **5.3** Property tax assessment
- **5.0** Child care
- **4.8** Housing
- **4.5** Highways (state & federal)
- **4.3** Public transporation

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**Hardest Positions to Fill**

- Engineers (mechanical, electrical, software)
- Skilled Trades (maintenance/technician, electrician, tool & die)
- Material Handling & Planning
- Operator/Assembly

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**Q1 2019 Industrial Vacancy Rate for West Michigan**

**1.3%**

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**79%** of respondents reported experiencing recruitment issues. *Down from 81% in 2018.*

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**Fastest Growing Counties in Michigan 2010-2018 (by Growth Rate)**

- **10.1%** Ottawa County (#1)
- **5.31%** Allegan County (#7)

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Sources:
*Colliers International, West MI Research & Forecast Report*
**Talent Pipeline Management Employer Survey (2018),**
***U.S. Census Bureau***
****EMSI - Economic Modeling****
WHY MANUFACTURING MATTERS

A Primary Employer exports goods and services out of the region, bringing wealth and creating good jobs in the community.

TOTAL GROSS REGIONAL PRODUCT 2018
- Manufacturing ($8.22B)
- Wholesale Trade ($1.54B)
- Government ($1.53B)
- Retail Trade ($947.68M)
- Agribusiness ($507.51M)
- Other (~8.6B)

Manufacturing jobs pay 35% higher wages than average jobs in the region.

$76.3K Manufacturing Earnings Per Worker (2018)

$56.7K Average Earnings Per Worker across all jobs (2018)

Source: EMSI

MANUFACTURING PROFILE

The largest industries in Allegan and Ottawa counties by employee count.

<table>
<thead>
<tr>
<th>Industry</th>
<th>Employee Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Manufacturing</td>
<td>30%</td>
</tr>
<tr>
<td>Government</td>
<td>12%</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>8%</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>6%</td>
</tr>
<tr>
<td>Accommodation &amp; Food Service</td>
<td>7%</td>
</tr>
<tr>
<td>Construction</td>
<td>5%</td>
</tr>
<tr>
<td>Administrative Support &amp; Waste Management</td>
<td>6%</td>
</tr>
<tr>
<td>Agriculture, Forestry, Fishing and Hunting</td>
<td>4%</td>
</tr>
<tr>
<td>Other</td>
<td>16%</td>
</tr>
</tbody>
</table>

Source: Michigan Department of Labor and Economic Growth, Bureau of Labor Market Information and Strategic Initiatives

WHAT OTHERS ARE SAYING ABOUT OUR REGION

Happiest Seaside Town in America
Coastal Living

Top “Superstar” Metro Areas Nationwide
Reuters

Fastest Growing Economies in the U.S.
Forbes

Most Popular Market for Millennials, Best Places to Live
US News & World Report

Best Small City to Start a Business, 4 Years in a Row (Holland)
wallethub.com

Research conducted in partnership with

Report analysis provided by

www.lakeshoreadvantage.com
West Michigan’s Business Advantage